

RTAChicago.org

# MEETING OF THE RTA BOARD OF DIRECTORS DECEMBER 17, 2020

Welcome!

Meeting Starts at 9 a.m.

Meeting Agenda

@ [RTAChicago.org/about-us/boardmeetings](https://RTAChicago.org/about-us/boardmeetings)



# MOVING YOU

# RTA BOARD OF DIRECTORS MEETING

## 1. CALL TO ORDER

*Please feel free to listen to the meeting and view slides related to it here.*

*The meeting agenda can be found at  
[rtachicago.org/about-us/boardmeetings](https://rtachicago.org/about-us/boardmeetings)*

# PLEDGE OF ALLEGIANCE



12/17/2020

Meeting of the RTA Board of Directors

# RTA BOARD OF DIRECTORS MEETING

**2. ROLL CALL**

**3. APPROVAL OF MINUTES**

## 4. PUBLIC COMMENT

Public comments were accepted online in advance of this meeting.

# 5. EXECUTIVE DIRECTOR'S REPORT



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# GOVERNMENT AFFAIRS UPDATES



**PROPOSED 2021 OPERATING BUDGET,  
TWO-YEAR FINANCIAL PLAN,  
AND FIVE-YEAR CAPITAL PROGRAM**



Northeastern Illinois  
November 2020





# Tell Congress to Act NOW!



## #SavePublicTransit

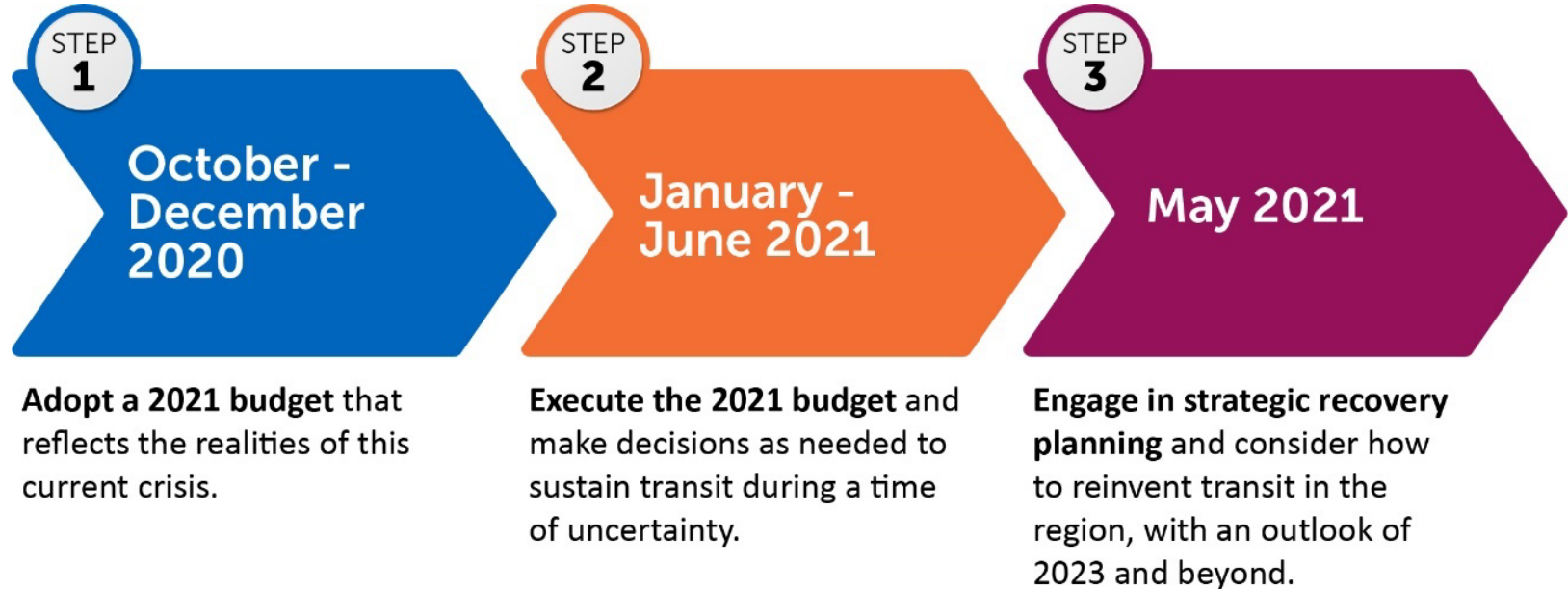


Regional  
Transportation  
Authority



Regional  
Transportation  
Authority

# THREE-STEP RECOVERY STRATEGY



## STEP 2

STEP  
2

January -  
June 2021

**Execute the 2021 budget**  
and make decisions as  
needed to sustain transit  
during a time of uncertainty.

## STEP 3



**Engage in strategic recovery planning** and consider how to reimagine transit in the region, with an outlook of 2023 and beyond.

# 2021 COMMUNITY PLANNING CALL FOR PROJECTS

- Partner with CMAP Local Technical Assistance program for joint web-based application
- Call open January 20 to February 3
- Special focus on high need communities
- More details to come next month

# STATE DELINQUENCY FIGURES

Month	Amount Delinquent
November	\$193.3 million
October	\$190.8 million
2020 Cost of Short-Term Borrowing YTD	\$4.6 million
2019 Cost of Short-Term Borrowing	\$5.2 million
Short-Term Borrowing Authority	\$400 million
Outstanding Short-Term Borrowing	\$150 million

# 6. INFORMATION ITEMS

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# 6a. UPDATE ON THE ACTIVITIES OF THE RTA TRANSIT ACCESS CITIZENS' ADVISORY BOARD

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# 6b. QUARTERLY PERFORMANCE REPORT & INVEST IN TRANSIT ANNUAL PROGRESS REPORT

3rd Quarter 2020



# MOVING YOU

An aerial photograph of Chicago, Illinois, showing a dense urban skyline with numerous skyscrapers in the background. In the foreground, there are elevated transit tracks with several trains. A blue and red train is visible on the lower tracks, while a silver and grey train is on the upper tracks. The scene is captured during the day with some light clouds in the sky.

# INVEST IN TRANSIT

The 2018-2023 Regional Transit Strategic Plan  
for Chicago and Northeastern Illinois

An aerial photograph of an industrial district, likely a steel mill or manufacturing plant. The scene is dominated by a dense network of parallel train tracks that stretch from the foreground into the distance. To the right of the tracks, there are several large, multi-story industrial buildings with flat roofs. One prominent building in the foreground has a weathered, grey roof with some water stains. In the background, more industrial structures, including a tall smokestack, and a large parking lot filled with cars are visible under a clear blue sky. The overall atmosphere is one of a busy, established industrial zone.

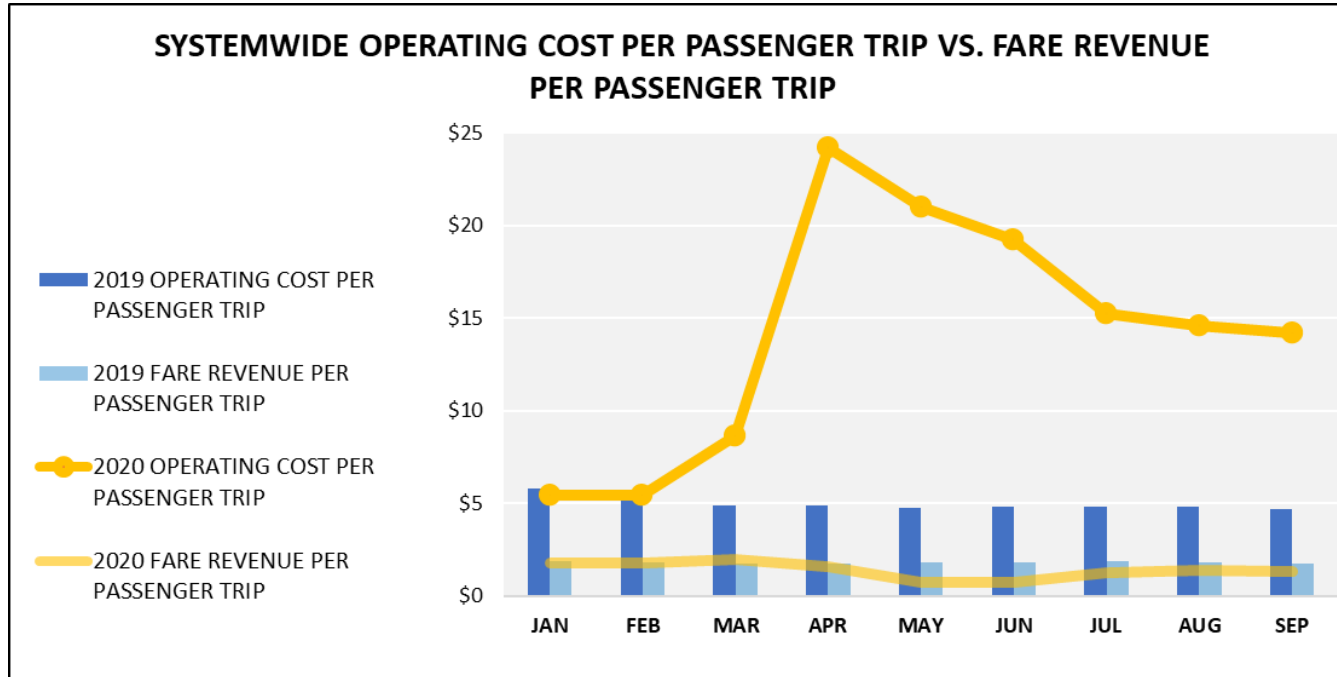
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DELIVER  
VALUE  
ON OUR  
INVESTMENT

# 2020 REGIONAL PERFORMANCE: Q3 YTD

INDICATOR/MEASURE	2020 VALUE	% CHANGE	TREND
Annual Capital Funding	\$2,781,913,044	+200%	↑
Capital Expenditures	\$835,272,933	3%	↑
Operating Cost per Passenger Trip	\$10.52	114%	↑
Fare Revenue per Passenger Trip	\$1.59	-12.2%	↓

# SPOTLIGHT: DELIVER VALUE UPDATE

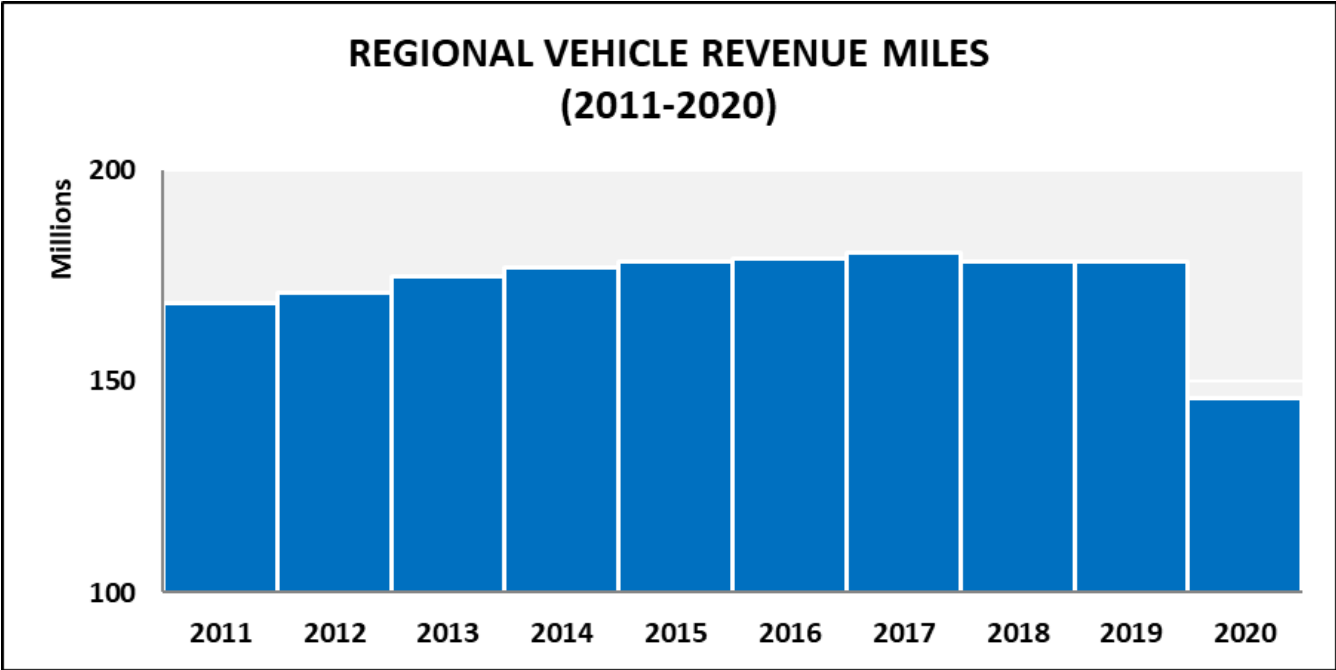


An aerial photograph of a transit hub at dusk. On the left, a silver and blue Amtrak train is stopped at a platform. To the right, a modern bus shelter with a white, peaked roof is illuminated, with several buses and people inside. The surrounding area includes a road, sidewalks, and some buildings in the background. A large green circular graphic is overlaid on the left side of the image, containing the number '2' and the text 'BUILD ON THE STRENGTHS OF OUR NETWORK'.

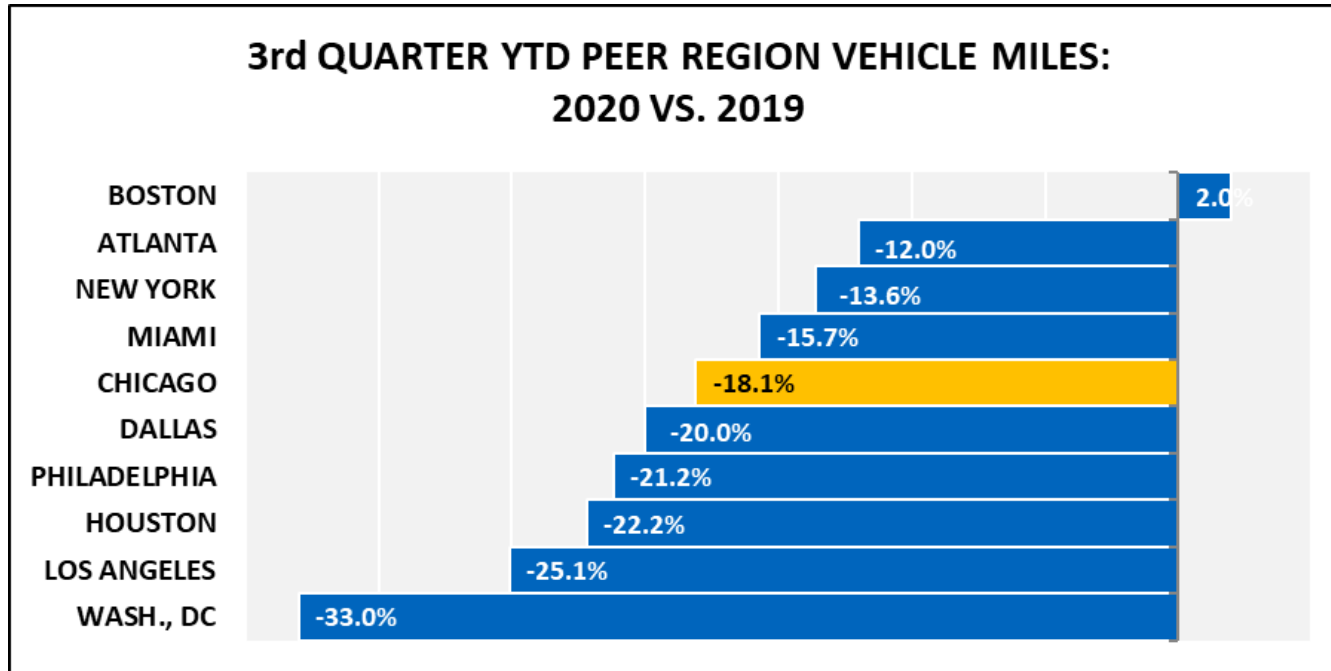
2

BUILD ON THE  
STRENGTHS  
OF OUR  
NETWORK

# 2020 REGIONAL PERFORMANCE: Q3



# SPOTLIGHT: SERVICE DURING PANDEMIC





An aerial night photograph of a city, likely a university campus, featuring a large purple circular graphic overlay. The background shows illuminated buildings, a road with light trails, and a large stadium-like structure with a curved, illuminated roof. The purple circle contains the number '3' and the text 'STAY COMPETITIVE' in white, bold, sans-serif font. A thin white horizontal line is positioned below the text.

3

STAY  
COMPETITIVE

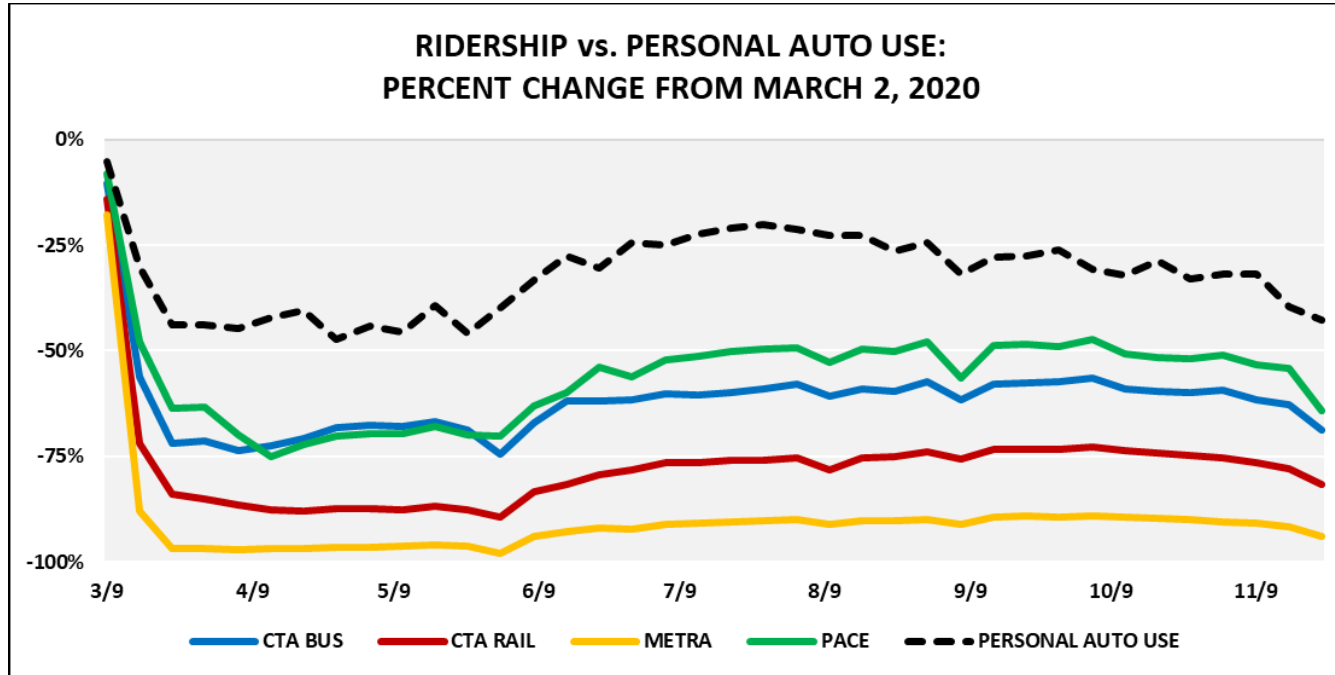
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# 2020 REGIONAL PERFORMANCE: Q3 YTD

INDICATOR/MEASURE		VALUE	TREND
Ridership		189,505,161	↓
Average speed		14.6 mph	↓
On-Time Performance	CTA Bus	83.5%	N/A
	CTA Rail	N/A	
	Metra	94.2%	↔
	Pace bus	84.0%	↔

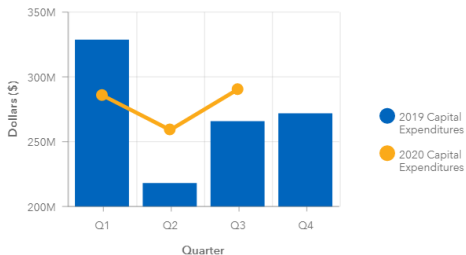


# SPOTLIGHT: CHANGES IN TRAVEL

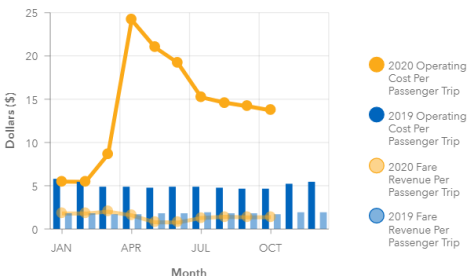


# STRATEGIC PERFORMANCE MEASURES DASHBOARD

Systemwide Capital Expenditures, 2020 Annual Funding (\$2.78 billion)

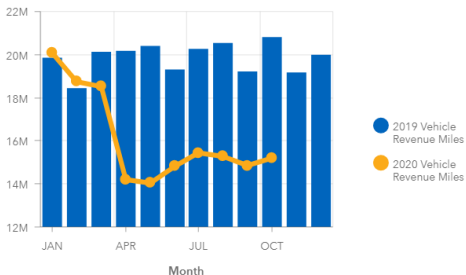


Systemwide Operating Cost and Fare Revenue (per passenger trip)

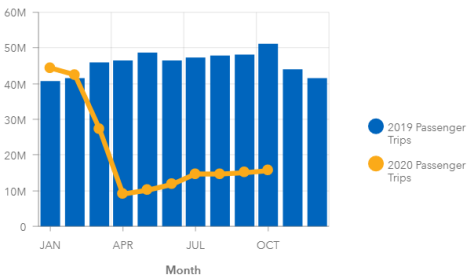


Average Speed  
**14.7 mph**  
Fixed route services

Systemwide Vehicle Revenue Miles



Systemwide Passenger Trips



On Time Performance  
**84 %**  
Fixed route services

Q1 - 2020



# SUMMARY

- Capital work continued while operations were more affected
- U.S. peer regions also experienced significant service impacts
- Transit use has not recovered to the extent of overall movement, particularly heavy and commuter rail

# 6c. REPORT ON MONTHLY FINANCIAL RESULTS - OCTOBER 2020

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# 6c. REPORT ON MONTHLY FINANCIAL RESULTS – YTD THRU OCTOBER 2020

YEAR-TO-DATE RIDERSHIP (millions)				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	175.0	168.3	6.7	4.0%
Metra	17.6	23.1	(5.5)	(23.7%)
Pace	12.7	11.8	0.8	7.0%
<u>Pace ADA</u>	<u>2.1</u>	<u>1.9</u>	<u>0.2</u>	<u>12.5%</u>
<b>Total</b>	<b>207.4</b>	<b>205.1</b>	<b>2.3</b>	<b>1.1%</b>

# 6c. REPORT ON MONTHLY FINANCIAL RESULTS – YTD THRU OCTOBER 2020

YEAR-TO-DATE OPERATING REVENUE (millions)				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	\$558.0	\$593.6	(\$35.6)	(6.0%)
Metra	\$291.9	\$323.5	(\$31.6)	(9.8%)
Pace	\$42.6	\$45.2	(\$2.7)	(5.9%)
<u>Pace ADA</u>	<u>\$5.4</u>	<u>\$6.8</u>	<u>(\$1.4)</u>	<u>(20.2%)</u>
<b>Total</b>	<b>\$897.9</b>	<b>\$969.1</b>	<b>(\$71.2)</b>	<b>(7.3%)</b>



# 6c. REPORT ON MONTHLY FINANCIAL RESULTS – YTD THRU OCTOBER 2020

YEAR-TO-DATE PUBLIC FUNDING (millions)				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	\$703.7	\$704.2	(\$0.5)	(0.1%)
Metra	\$319.0	\$331.0	(\$12.0)	<b>(3.6%)</b>
Pace	\$130.5	\$133.3	(\$2.9)	(2.2%)
<u>Pace ADA</u>	<u>\$114.0</u>	<u>\$114.0</u>	<u>(\$0.0)</u>	<u>(0.0%)</u>
<b>Total</b>	<b>\$1,267.1</b>	<b>\$1,282.5</b>	<b>(\$15.4)</b>	<b>(1.2%)</b>

# 6c. REPORT ON MONTHLY FINANCIAL RESULTS – YTD THRU OCTOBER 2020

YEAR-TO-DATE EXPENSES (millions)				
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CTA	\$1,288.0	\$1,323.3	\$35.4	2.7%
Metra	\$597.9	\$654.5	\$56.6	8.6%
Pace	\$168.7	\$199.2	\$30.5	15.3%
<u>Pace ADA</u>	<u>\$150.7</u>	<u>\$144.1</u>	<u>(\$6.6)</u>	<u>(4.6%)</u>
<b>Total</b>	<b>\$2,205.3</b>	<b>\$2,321.1</b>	<b>\$115.8</b>	<b>5.0%</b>

# 6c. REPORT ON MONTHLY FINANCIAL RESULTS – YTD THRU OCTOBER 2020

YEAR-TO-DATE NET RESULTS (millions)			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
CTA	(\$26.3)	(\$25.6)	(\$0.7)
Metra	\$13.0	\$0.0	\$13.0
Pace	\$4.3	(\$20.7)	\$25.0
<u>Pace ADA</u>	<u>(\$31.2)</u>	<u>(\$23.2)</u>	<u>(\$8.0)</u>
<b>Total</b>	<b>(\$40.2)</b>	<b>(\$69.5)</b>	<b>\$29.2</b>

## 6c. REPORT ON MONTHLY FINANCIAL RESULTS – YTD THRU OCTOBER 2020

YEAR-TO-DATE RECOVERY RATIOS					
	Without CARES	CARES \$	With CARES	Budget	Variance
CTA	27.5%	\$285.6	53.4%	54.6%	(1.2)
Metra	24.0%	\$159.8	52.7%	53.0%	(0.3)
Pace	19.7%	\$16.8	31.2%	29.3%	1.9
<u>Pace ADA</u>	<u>8.9%</u>	<u>\$0.0</u>	<u>8.9%</u>	<u>10.8%</u>	<u>(1.9)</u>
<b>Total</b>	<b>25.0%</b>	<b>\$462.2</b>	<b>50.1%</b>	<b>50.6%</b>	<b>(0.5)</b>

# 6d. PRESENTATION OF THE SEMI-ANNUAL PROJECT MANAGEMENT OVERSIGHT (PMO) REPORT



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# RTA PMO PROGRAM

- RTA Act, 70 ILCS 3615/2.01(b): “The Authority shall subject the ... capital plans and expenditures of the Service Boards ... to continuing review.”
- Supports RTA’s Strategic Plan
- 13 New Rebuild Illinois Projects



# PMO PROJECTS

FUNDING SOURCE	BUDGET	NUMBER OF PROJECTS
State Bond Projects	\$962,875,796	22
Total Projects >\$10M	\$5,694,400,830	46

# PROJECT PERFORMANCE

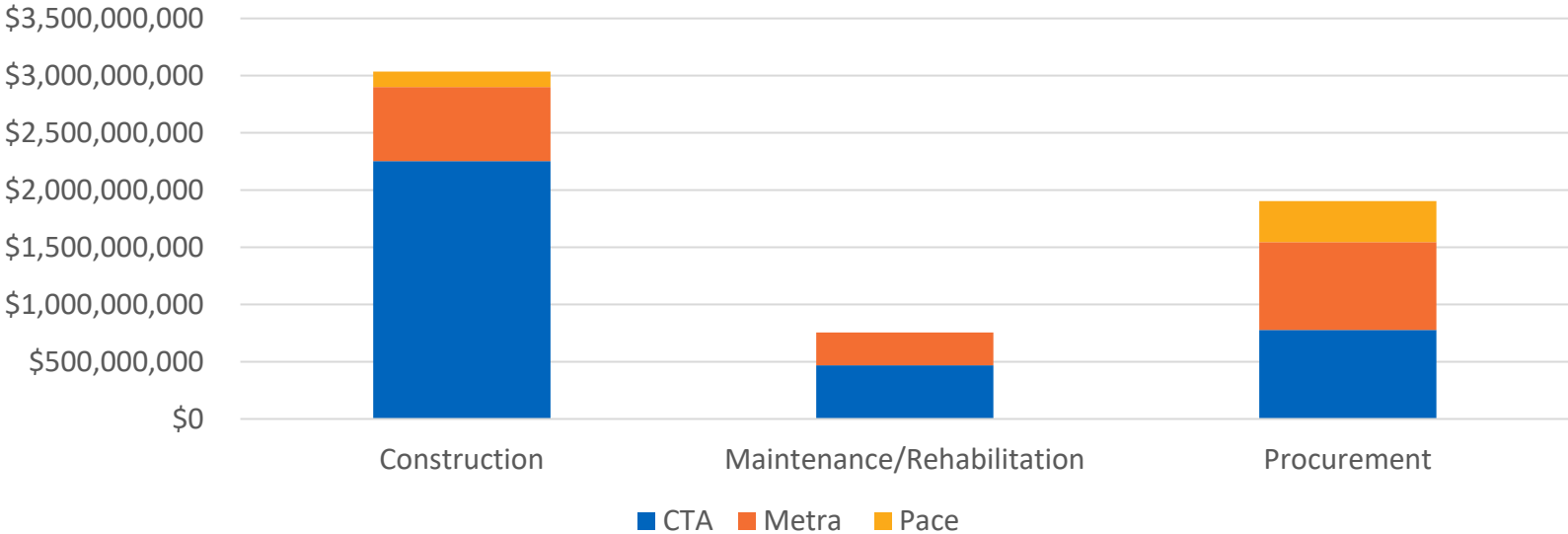
- 91% of projects without Change Orders
- 91% of projects are on schedule
- 2 projects are behind schedule
- Construction continues during COVID-19





# PROJECT TYPES

Project Categories



# PRIORITY PROJECTS

SERVICE BOARD	10 YEAR NEED	CURRENT PROJECT BUDGETS
CTA	\$21,128,089,881	\$3,505,773,780
Metra	\$11,467,000,000	\$1,705,558,348
Pace	\$1,033,409,000	\$515,495,480



# REBUILD ILLINOIS PROJECT HIGHLIGHTS

PROJECT	HIGHLIGHTS
CTA – 5000 Series Rail Car Rehabilitation	This project will provide for the quarter-life overhaul of the 5000-Series rail cars which will include major component rebuilds and needed repairs to the car bodies.
Metra – 5 Station Design	This project is for the design of 5 stations on the Metra Electric Line: 79 <sup>th</sup> St, 87 <sup>th</sup> St, 95 <sup>th</sup> St, 103 <sup>rd</sup> St and 111 <sup>th</sup> St stations.
Pace – Northwest Division Garage - Wheeling	This project is for the design and construction of a new Northwest Garage to replace the existing Northwest Division.

# COMPLETED PROJECTS

PROJECT	HIGHLIGHT
Metra – Rehabilitation of Rolling Stock	Metra completed the rehabilitation of 69 locomotives and 176 rail cars as part of this project.
Pace – CNG Busses	A total of 108 CNG buses were purchased under this project.
Pace – Orland Square Mall Bus Stop Improvements	Pace completed the relocation and improvements to the Orland Square Mall Bus Stop.

# SUMMARY

- Project Implementation and Delivery
- RTA Strategic Plan Goals and Priorities
- Transparency



# 7. ACTION ITEMS



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# 7a. ORDINANCE AUTHORIZING THE QUARTERLY AMENDMENT TO THE 2020-2024 CAPITAL PROGRAM



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# 7b. ORDINANCE AMENDING THE 2020 REGIONAL AND SERVICE BOARD OPERATING BUDGETS



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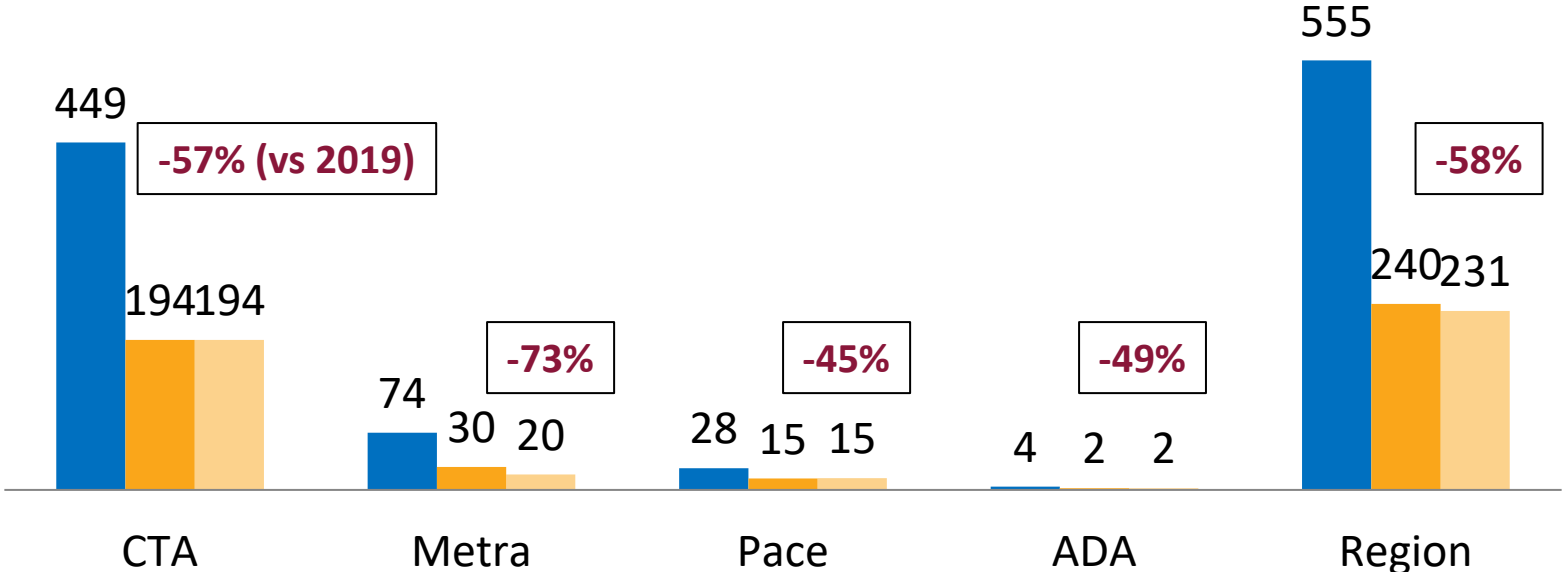


# REASONS FOR BUDGET AMENDMENT

- Required by September funding amendment
- Incorporates amended operating budgets for CTA, Metra, and Pace Suburban Service
- No change to ADA Paratransit and RTA Agency budgets

# 2020 RIDERSHIP PROJECTION (IN MILLIONS)

■ Original Budget   
 ■ October Budget   
 ■ Proposed Budget



# 2020 OPERATING EXPENSES (IN MILLIONS)

	October Budget Amendment	Proposed Budget Amendment	Change	% Change
<b>CTA</b>	\$1,592.1	\$1,562.7	<b>(\$29.4)</b>	-1.9%
<b>Metra</b>	795.2	735.0	<b>(60.2)</b>	-7.6%
<b>Pace</b>	239.9	221.1	<b>(18.8)</b>	-7.8%
<b>ADA Paratransit</b>	168.9	168.9	-	-
<b>RTA Agency</b>	37.2	37.2	-	-
<b>Regional Expense</b>	<b>\$2,833.3</b>	<b>\$2,724.9</b>	<b>(\$108.4)</b>	-3.8%

# 2020 RECOVERY RATIOS

	October Budget	Proposed Budget
CTA	54.8%	54.8%
Metra	53.0%	53.0%
<u>Pace</u>	<u>30.3%</u>	<u>30.3%</u>
<b>Region</b>	<b>50.8%</b>	<b>50.7%</b>
ADA Paratransit	10.0%	10.0%

# CARES ACT FUNDING UTILIZED

(in millions)	Total Apportionment	<i>Used by October Budget</i>	- Used by Proposed Budget	= Carryover to 2021
<b>CTA</b>	\$817.5	<i>\$690.1</i>	\$554.0	\$263.5
<b>Metra</b>	\$479.2	<i>\$295.1</i>	\$222.2	\$257.0
<b>Pace</b>	\$112.8	<i>\$83.1</i>	\$31.7	\$81.1
<b>RTA</b>	\$28.8	<i>\$28.8</i>	\$11.3	\$17.5
<b>Total</b>	<b>\$1,438.3</b>	<b><i>\$1,097.1</i></b>	<b>\$819.2</b>	<b>\$619.1</b>

# 2021 BUDGET AND CAPITAL PROGRAM

2021-2023 Operations

2021-2025 Capital Program



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# RTA 2021 BUDGET HEARINGS

## County Board Presentations

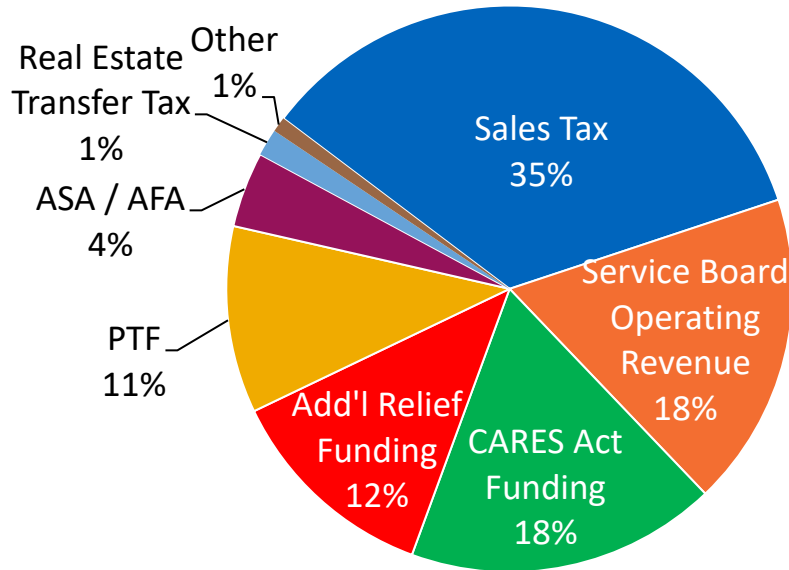
11/10/20	Lake	11/24/20	DuPage
11/12/20	McHenry	12/08/20	Kane
11/18/20	Cook	12/10/20	Will

## RTA Public Hearing

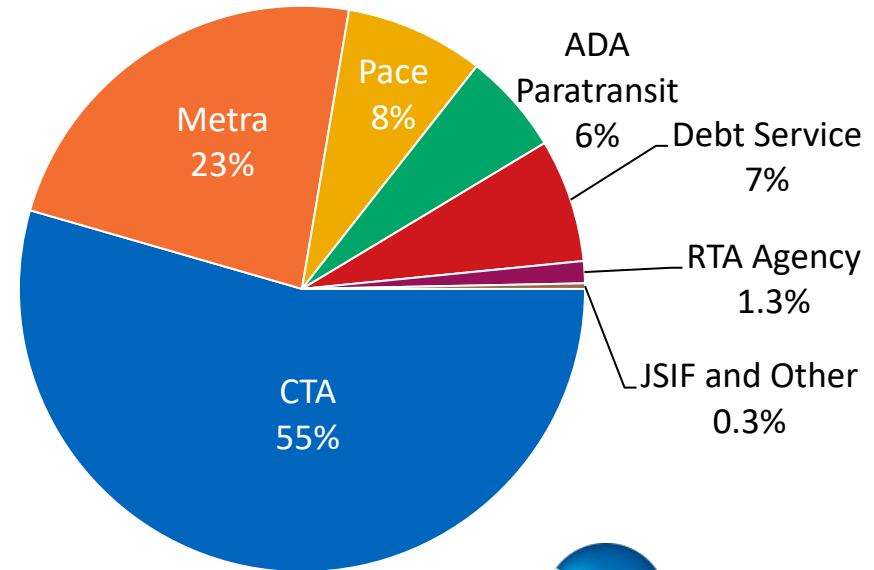
12/3/20            On-line, approximately 20 attendees  
4 provided testimony

# 2021 REGIONAL OPERATING: \$3.020B

## Revenue by Source



## Expense by Agency





# RECOVERY RATIOS

System-generated revenue recovery ratio	2021 Requirement	2021 As Budgeted
CTA	54.75%	54.8%
Metra	52.5%	53.0%
Pace Suburban Service	30.3%	30.3%
<b>RTA Regional</b>	<b>50.0%</b>	<b>50.7%</b>
Pace ADA Paratransit	10.0%	10.0%

The RTA Act allows certain expenditures to be excluded from the recovery ratio calculation including security expense, depreciation, debt service, and facility leases. Metra's calculation includes capital farebox revenue.



# RELIEF FUNDING INCORPORATED

(in millions)	2020 Estimate	2021 Budget	2022 Plan	2023 Plan	Total
CARES Act	\$819	\$536	\$83	---	\$1,438
Additional Funding Need	---	\$372	\$419	\$419	\$1,210

# CONTINGENCY PLAN

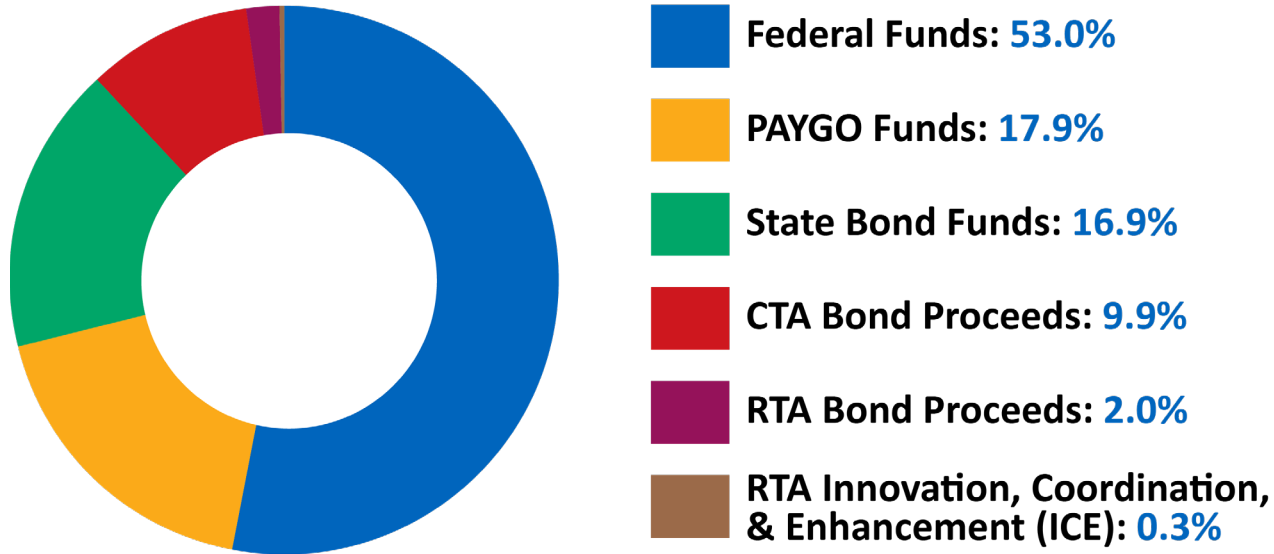
- March 1, 2021 decision point if additional relief funding has not been approved
- March funding amendment to re-forecast sales tax and PTF funding
- Service Boards provide revised budgets that do not rely on additional relief funding within 30 days

# 2021-2025 CAPITAL PROGRAM -- \$6.351 BILLION

- New approach to the Capital Program using *Invest in Transit*
  - Priority Projects
  - Strategic Goals
  - Core Requirements
- Investment Framework
  - 2025 Regional Funding Set-Aside
- State Funding 2021-2025

# 2021-2025 CAPITAL FUNDING BY SOURCE

## \$6.351 BILLION



# PRIORITY PROJECTS

Top 3 Priority Projects by Service Board and Regional Total			
Service Board	Priority Project	10-year Funding Need Total	5-year Funding
<b>CTA</b>	Red Purple Modernization	6,401,000,000	444,847,735
	Red Line Extension	2,129,412,335	327,771,335
	Bond Repayment, Interest, Cost & Finance Cost	1,517,466,560	758,733,282
	Remaining Priority Projects	11,080,210,986	1,866,690,202
	<b>Total</b>	<b>21,128,089,881</b>	<b>3,398,042,554</b>
<b>Metra</b>	Rail Station Improvements	2,100,000,000	254,450,500
	Bridge Replacement and Repair	2,000,000,000	87,150,000
	Signal & Electrical Improvements	1,900,000,000	268,428,000
	Remaining Priority Projects	5,467,000,000	1,137,289,234
	<b>Total</b>	<b>11,467,000,000</b>	<b>1,747,317,734</b>
<b>Pace</b>	Fixed Route Buses - Replacement	316,300,000	112,000,000
	Associated Capital Maintenance Items	111,680,000	55,096,131
	Fixed Route Buses - Expansion	94,889,000	9,900,000
	Remaining Priority Projects	510,540,000	193,960,182
	<b>Total</b>	<b>1,033,409,000</b>	<b>370,956,313</b>
<b>Regional Total</b>		<b>33,628,498,881</b>	<b>5,516,316,601</b>

91% of projects in the 2021-2025 capital program are categorized as a priority project



# STRATEGIC GOALS

- To deliver value on our investment
- To build on strengths of our network
- To stay competitive

# NUMBER OF CAPITAL PROJECTS ADVANCING EACH STRATEGIC GOAL



**Deliver Value On Our Investment: 43%**  
91 Projects

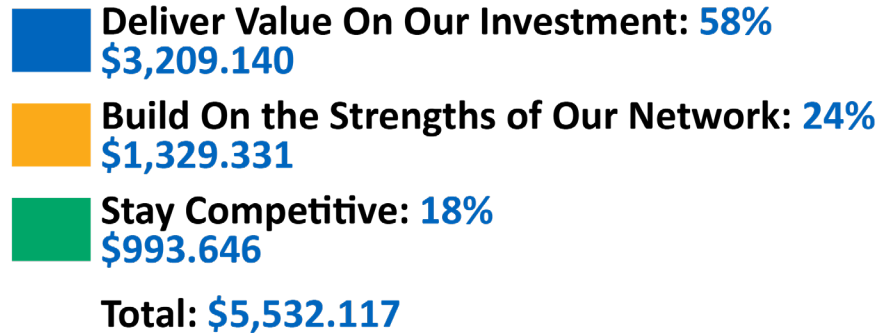
**Build On the Strengths of Our Network: 35%**  
73 Projects

**Stay Competitive: 22%**  
47 Projects

**Total: 211 Projects**



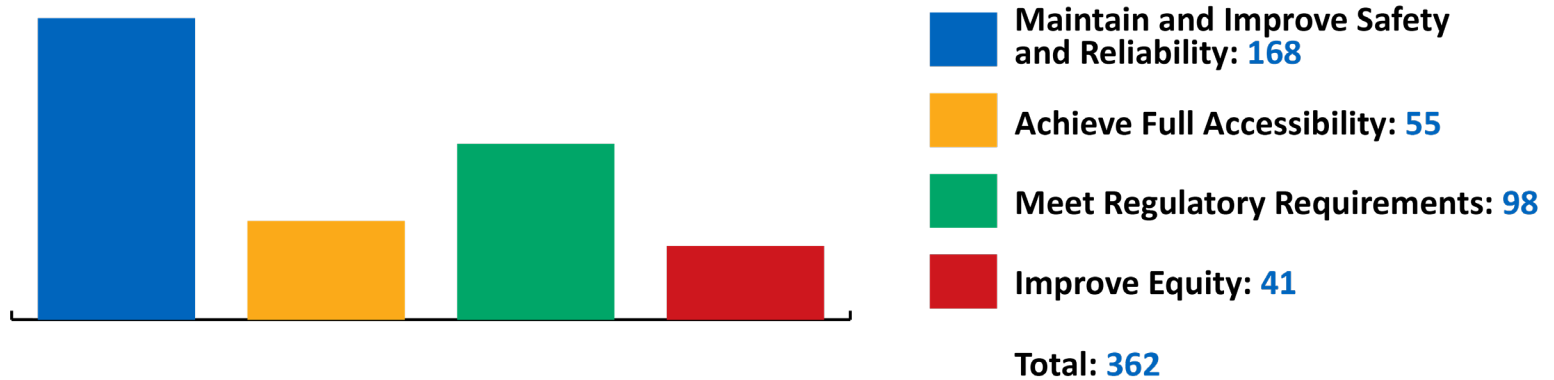
# AMOUNT OF CAPITAL FUNDING ADVANCING EACH STRATEGIC GOAL (MILLIONS)



# CORE REQUIREMENTS

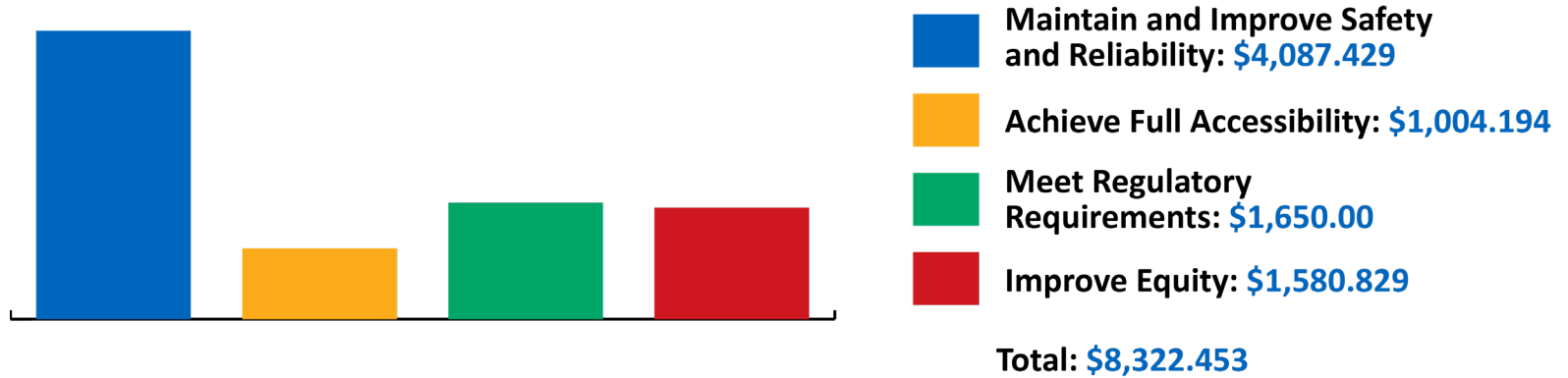
- Maintain and improve safety and reliability
- Achieve full accessibility
- Improve equity
- Meet regulatory requirements

# NUMBER OF CAPITAL PROJECTS ADDRESSING EACH CORE REQUIREMENT



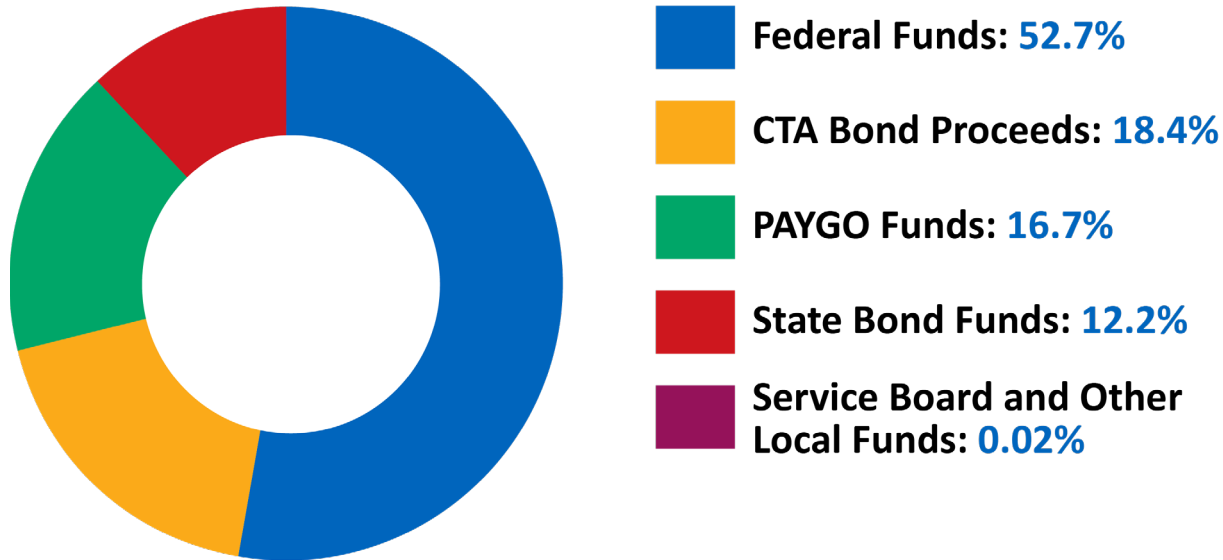
*Question is multi-response. Service boards may select up to two core requirements per project*

# AMOUNT OF FUNDING ADDRESSING EACH CORE REQUIREMENT (MILLIONS)



*Question is multi-response. Service boards may select up to two core requirements per project*

# CHICAGO TRANSIT AUTHORITY (CTA) 2021-2025 PROGRAM FUNDING: \$3.398B



# CTA PRIORITY PROJECTS (40)

Top 10 Priority Projects CTA			
Service Board	Priority Project	10-year Funding Need	Total 5-year Funding
CTA	Red Purple Modernization	6,401,000,000	444,847,735
	Red Line Extension	2,129,412,335	327,771,335
	Bond Repayment, Interest, Cost & Finance Co	1,517,466,560	758,733,282
	Rail Car Purchase	1,087,276,532	512,146,408
	Green line Improvements	683,042,000	9,908,467
	Blue Line Forest Park Modernization (Phase 2	653,077,000	-
	Subway Life Safety Improvements	607,309,000	-
	Blue Line Forest Park Modernization (Phase 3	598,030,000	-
	Blue Line Forest Park Modernization (Phase 4	597,030,000	-
	Replacement Bus Purchase (1000 Series)	518,777,964	214,015,178
Remaining Priority Projects		6,335,668,490	1,130,620,149
<b>Total</b>		<b>21,128,089,881</b>	<b>3,398,042,554</b>

# CTA STRATEGIC GOALS

## By Number of Projects

- Deliver Value On Our Investment: 82%**  
33 Projects
- Build On the Strengths of Our Network: 18%**  
7 Projects
- Stay Competitive: 0%**  
0 Projects

Total Projects: 40



## By Amount of Funding (in Millions)

- Deliver Value On Our Investment: 75%**  
\$2,541.138
- Build On the Strengths of Our Network: 25%**  
\$856.904
- Stay Competitive: 0%**  
\$0.00

Total: \$3,398.043

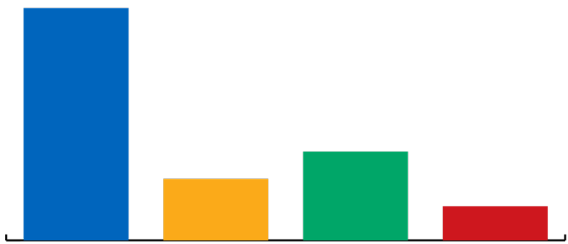


# CTA CORE REQUIREMENTS

## By Number of Projects

- Maintain and Improve Safety and Reliability: 34
- Achieve Full Accessibility: 9
- Meet Regulatory Requirements: 13
- Improve Equity: 5

Total Projects: 61



## By Amount of Funding (in Millions)

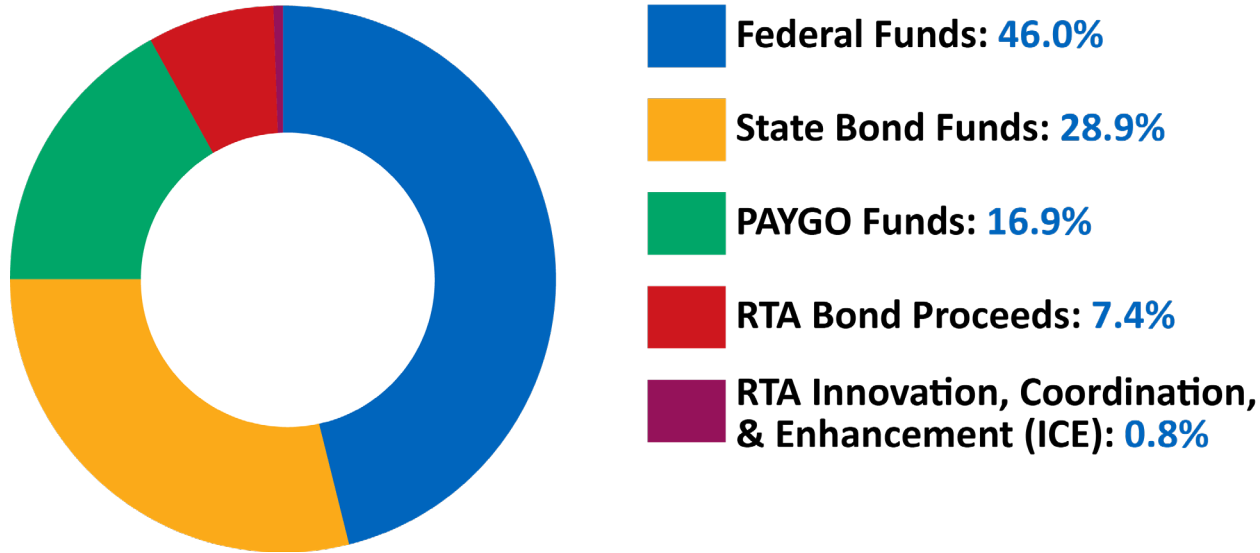
- Maintain and Improve Safety and Reliability: \$2,206.015
- Achieve Full Accessibility: \$440.806
- Meet Regulatory Requirements: \$1,034.910
- Improve Equity: \$789.571

Total: \$4,471.302





# METRA 2021-2025 PROGRAM FUNDING: \$1.747B

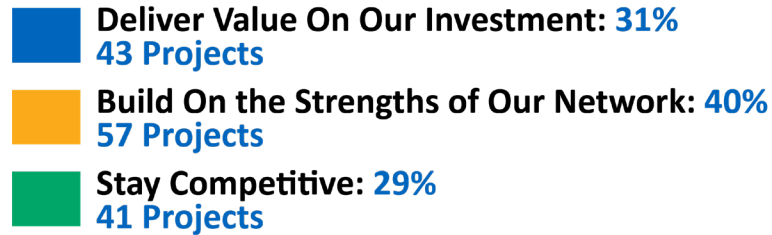


# METRA PRIORITY PROJECTS (10)

Top 10 Priority Projects Metra			
Service Board	Priority Project	10-year Funding Need	Total 5-year Funding
<b>Metra</b>	Rail Station Improvements	2,100,000,000	254,450,500
	Bridge Replacement and Repair	2,000,000,000	87,150,000
	Signal & Electrical Improvements	1,900,000,000	268,428,000
	Uncategorized Projects - Metra	1,500,000,000	51,038,189
	Fleet Modernization Plan	1,200,000,000	805,291,102
	Administration - Metra	853,000,000	65,428,943
	75th Street Corridor	750,000,000	6,500,000
	Track Improvements	664,000,000	69,956,000
	Yards, Facilities, and Equipment Improvements	500,000,000	121,475,000
	PTC - Systemwide	-	15,600,000
	Remaining Priority Projects	-	2,000,000
	<b>Total</b>	<b>11,467,000,000</b>	<b>1,747,317,734</b>

# METRA STRATEGIC GOALS

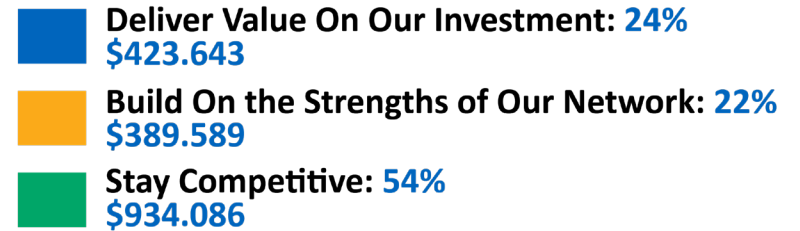
## By Number of Projects



Total Projects: 141



## By Amount of Funding (in Millions)

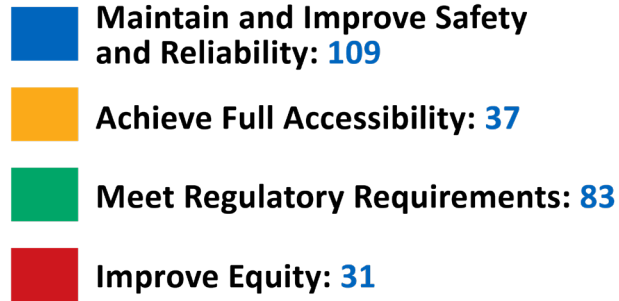


Total: \$1,747.318



# METRA CORE REQUIREMENTS

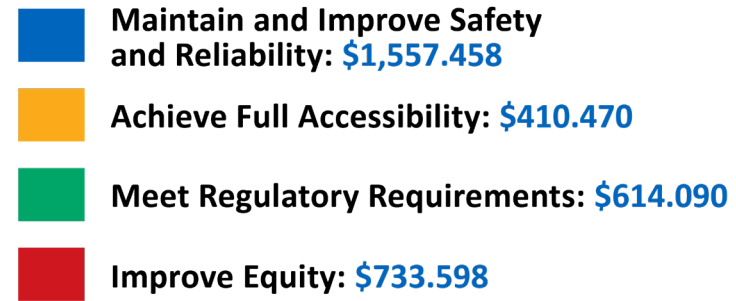
## By Number of Projects



Total Projects: 260



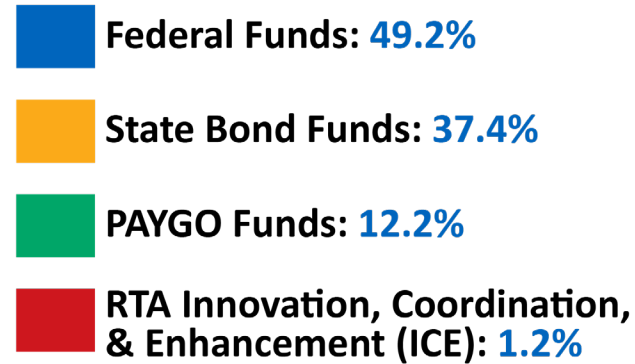
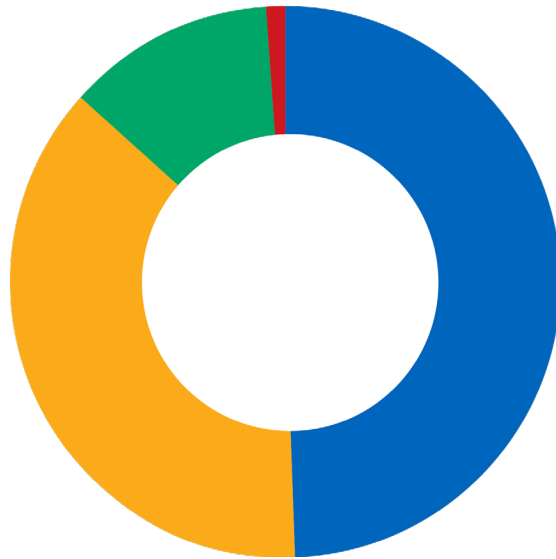
## By Amount of Funding (in Millions)



Total: \$3,315.617



# PACE 2021-2025 PROGRAM FUNDING: \$371.0 M






# PACE'S PRIORITY PROJECTS (20)

<b>Top 10 Priority Projects Pace</b>			
<b>Service Board</b>	<b>Priority Project</b>	<b>10-year Funding Need</b>	<b>Total 5-year Funding</b>
<b>Pace</b>	Fixed Route Buses - Replacement	316,300,000	112,000,000
	Associated Capital Maintenance Items	111,680,000	55,096,131
	Fixed Route Buses - Expansion	94,889,000	9,900,000
	Pulse Infrastructure	84,525,000	600,000
	Improve Support Facilities	58,925,000	41,500,000
	Paratransit Vehicles - Replacement	55,300,000	20,992,833
	Security, Computer, Software, and Office Sys	50,500,000	5,600,000
	Bus on Shoulder (BoS) Infrastructure	35,000,000	35,000,000
	Pedestrian Infrastructure/Shelters/Signs	33,980,000	8,980,000
	Vanpool Vehicles - Replacement	33,560,000	6,560,000
	Remaining Priority Projects	158,750,000	74,727,349
	<b>Total</b>	<b>1,033,409,000</b>	<b>370,956,313</b>

# PACE STRATEGIC GOALS




## By Number of Projects

-  Deliver Value On Our Investment: **52%**  
15 Projects
-  Build On the Strengths of Our Network: **27%**  
8 Projects
-  Stay Competitive: **21%**  
6 Projects

Total Projects: 29



## By Amount of Funding (in Millions)

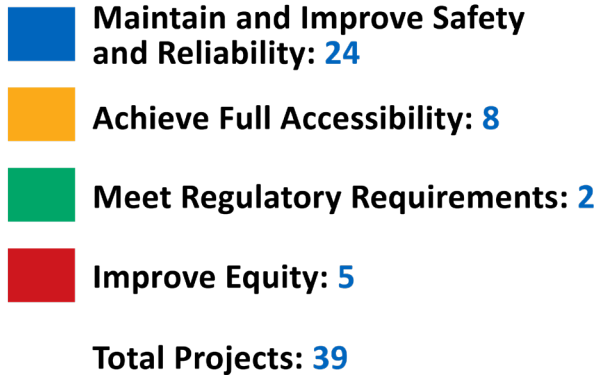
-  Deliver Value On Our Investment: **66%**  
\$244.359
-  Build On the Strengths of Our Network: **18%**  
\$67.038
-  Stay Competitive: **16%**  
\$59.560

Total: \$370.956

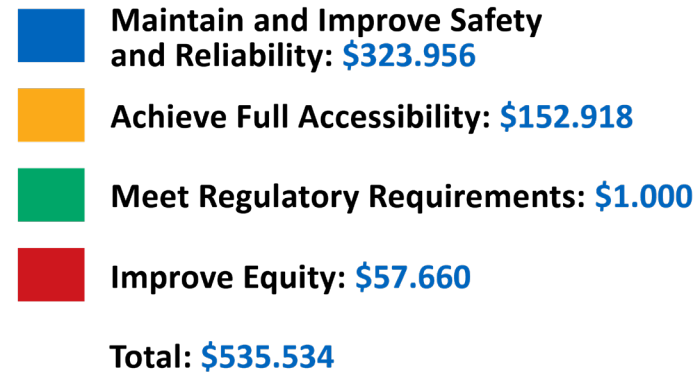


# PACE CORE REQUIREMENTS

## By Number of Projects

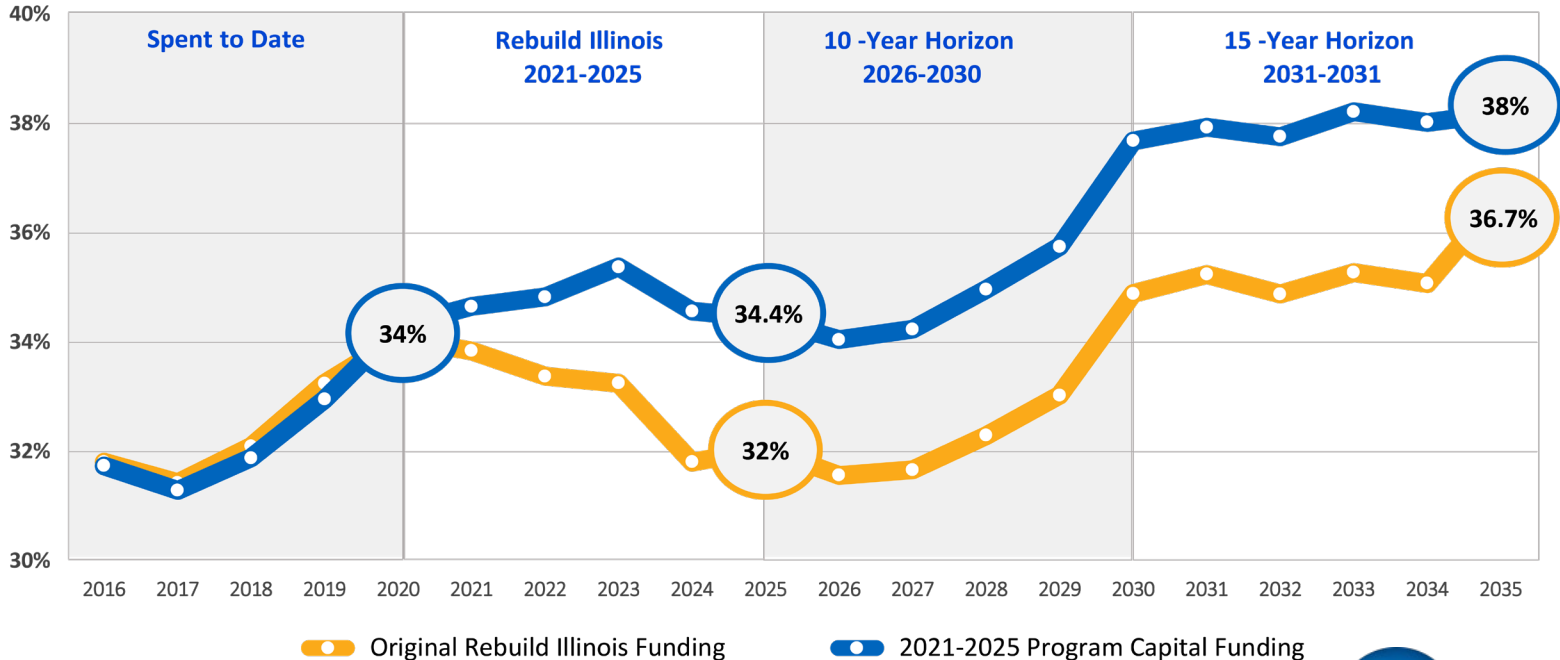


## By Amount of Funding (in Millions)





# PERCENT REGIONAL ASSETS EXCEEDING USEFUL LIFE



● Original Rebuild Illinois Funding
 ● 2021-2025 Program Capital Funding



# CONCLUSION

Staff recommends Board adoption of ordinance approving

- 2021 Service Board and RTA Agency Budgets
- 2022-2023 Financial Plans
- 2021-2025 Capital Programs

# 7d. TRAVEL EXPENSE REIMBURSEMENTS

# MOVING YOU



# 8. NEW BUSINESS

MOVING YOU



## NEXT MEETING AND ADJOURNMENT

The next meeting of the RTA Board of Directors is scheduled for Thursday, January 21.

We will advise you of the location or virtual nature of this meeting as the date approaches and the status of the COVID-19 situation is updated.

# STAY CONNECTED



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# Happy Holidays